For immediate release

Challenging Financial Year in 2025 – Koehler Group Continues to Secure Its Future With Investments and New Logistics Business Segment

- **Koehler Group earns revenue of 1.059 billion euros in 2025**
- **Investments totaling around 108 million euros secure the company's future and bolster growth and development at its sites**
- **Acquisition of Klumpp + Müller serves as foundation for new logistics business segment**

Oberkirch, Germany, 09/24/2026 – Throughout the 2025 financial year, the Koehler Group continued to systematically pursue its strategic growth trajectory despite what proved to be a challenging business environment. By investing in its mills and sites, continuing to expand its renewable energy capabilities, and acquiring logistics company Klumpp + Müller, the business group hit several important milestones in its long-term growth and development plans.

Challenging Market Environment Shapes 2025 Financial Year

2025 saw business conditions be strongly affected by geopolitical uncertainties and muted economic growth once again. While the global economy continued growing, economic activity remained comparatively weak in Germany. Moreover, the paper industry faced generally low capacity utilization and disappointing market trends.

Despite these challenges, however, the Koehler Group stood its ground on the market and earned revenue of around 1.059 billion euros (compared to 1.091 billion the year before), with both the company's paper and renewable energy business segments contributing equally to this success. The group's Oberkirch mill fared particularly well, as it once again proved that it is on solid ground in what remains a competitive environment. The company's paper sales volume hit 502,168 metric tons (in comparison to 490,889 metric tons the previous year), and at the end of the financial year, the Koehler Group employed 2,512 people (in comparison to 2,514 the year before) at its sites and mills worldwide.

Logistics Set Up as Third Business Segment

One strategic highlight of the 2025 year was the group's acquisition of logistics company Klumpp + Müller. With this acquisition, which had a closing date of 01/01/2026, the Koehler Group has expanded its competencies along its value chain and laid the foundation for a third business segment: logistics.

By integrating this logistics company into its operations, the Koehler Group is boosting its independence in matters of shipping, transportation, and logistics while also tapping into new markets for the business

group's future growth. Ultimately, this portfolio expansion represents an important step on the way to increasingly diversified and robust positioning.

Investments Secure the Future

The 2025 financial year saw the Koehler Group continue to systematically pursue its long-term investment strategy. The family business invested a total of around 108 million euros to upgrade and further develop its sites, mills, and business segments.

Some of the most important investments included the acquisition of new land and buildings at the company's Oberkirch headquarters; a series of changes at its Kehl, Germany mill; and the continued development of its campus at its Willstätt, Germany site. In addition, the family business invested in the construction of the Höringhausen wind farm.

On top of this, the Koehler Group continues to have a solid capital structure that puts it in a good position for systematically pursuing and implementing its strategic plan well into the future. Against the backdrop of an increased balance sheet total, the company's equity ratio stands at 47.4%, remaining at a high level.

Innovations for Sustainable Packaging Solutions

As an innovative trailblazer in the flexible packaging paper market, the Koehler Group continued to drive the intelligent development of new products in 2025 as well. With technically sophisticated and recyclable paper solutions, the company is helping customers worldwide switch to circular packaging solutions. Moreover, continuous innovation is enabling the Koehler Group to consolidate its position in a constantly evolving market environment while making a vital contribution to the transformation that the packaging industry is currently undergoing.

Employees as The Key to Success

The Koehler Group's success in a financial year as challenging as 2025 derives from the people who make up the company. Accordingly, the family business is taking this opportunity to extend its heartfelt thanks to all its employees and to the works councils at all its mills and sites.

Teamwork across all mills, departments, and business segments in an atmosphere characterized by trust has provided the business group with a strong foundation for its long-term success and continued development and growth.

Confident Foresightedness

With its three business segments – paper, renewable energy, and logistics –, the Koehler Group is well positioned for the future. Together with customers and business partners in over 100 countries, the

family business will continue on its strategic course and take full advantage of the opportunities that arise in the coming years.

“We made a number of important strategic decisions in 2025 that should help the Koehler Group be perfectly positioned for long-term success. By integrating Klumpp + Müller, we’ve expanded our business model with a new logistics business segment that will also strengthen our value chain. In conjunction with our existing paper and renewable energy business segments, this will enable us to lay the foundation for solid future growth and for our family business to continue evolving in successful ways,” says Koehler Group CEO Kai Furler.

Picture: The Koehler Group Executive Board looks back on a challenging 2025 financial year. The family business was able to successfully stand its ground despite adverse business conditions while consolidating its long-term positioning with targeted investments in its new logistics business segment. Left to right: Kai Furler (CEO), Dr. Stefan Karrer (COO), Philipp Prechtl (CSO), and Frank Lendowski (CFO)
Source: Koehler Group

About the Koehler Group

The Koehler Group was founded in 1807 and has been family-run from that moment to the present day. Its business segments include paper, renewable energy, and logistics. The group's core business activity lies in the development and production of high-quality specialty paper. This includes—among others—thermal paper, playing card board, beverage coasters, fine paper, carbonless paper, recycled paper, decor paper, wood pulp board, sublimation paper, and also innovative specialty paper for the packaging industry. In Germany, the Koehler Group employs around 2,500 people across five production sites, with two additional sites in the USA. The group operates internationally, with an export share of around 70% in 2025, and brings in annual revenue of around 1.059 billion euros. The family business works together with start-ups and technology partners extensively in order to drive new business models and future technologies.

As an energy-intensive company, Koehler is a forward-looking investor in renewable energy projects that include wind power, hydropower, photovoltaics, and biomass. The Koehler Group is committed to generating, on an annual basis, more energy from renewable sources at its own power plants than is required for its paper production operations by 2030.

Find more information at: https://www.koehler.com

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